

Annual Review
2022-23



CSaP’s mission is to improve policy making through the more effective use of evidence and expertise. Since our launch in 2009, we have pioneered a particular approach to bringing science and policy together. We forge relationships based on mutual understanding and trust, and build networks of people with shared values of intellectual curiosity and public service. From this starting point we curate open and exploratory conversations to address public policy priorities.

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CSaP in 2022-23

This year has seen growing demand from policy makers for external expertise. CSaP has responded through our flagship Fellowship and Workshop programmes. Policy Fellows have found CSaP to be an invaluable source of inspiration – as one Fellow put it, *“to any potential Policy Fellows considering applying, do it!”*

CSaP workshops have brought interdisciplinary expertise together with policy makers

in a safe space to explore pressing policy challenges. This year CSaP focused its convening power on climate and sustainability; innovation and productivity; health and emerging technologies; and national security. In the words of a Policy Leaders Fellow, CSaP workshops *“have had a tangible, direct impact on how we are thinking.”*

In the coming year, CSaP has ambitious plans to scale up our response to demand. We will be working with a growing network of universities across the UK, and offering more opportunities for sustained engagement. Collaboration is central to CSaP; we remain grateful to all our partners and look forward to continuing our work together.





Climate and sustainability

CSaP's Fellowship programmes and roundtable discussions have provided opportunities for policy makers to deepen their understanding of complex climate and sustainability challenges.

Engaging in climate research and policy

CSaP works with Cambridge Zero to run the Cambridge Zero Policy Forum. The Forum is a multidisciplinary community of academics contributing evidence and expertise to public policies for the transition to a sustainable, inclusive, and resilient net zero society. This year, the Forum has convened discussions on topics including local authority action plans that contribute towards the national net zero target; the Global Biodiversity Framework; and the geopolitics of climate change in the Arctic.

and people, ranging over complex issues in nature depletion, water management and economic deprivation.

Climate seminar series

This year, our annual climate seminar series was hosted in collaboration with Christ's College and the Cambridge Zero Policy Forum. The seminars discussed a range of policy solutions to address the climate change challenge, from harnessing global financial markets to supporting climate action at a local level.

Land use planning

A workshop on land use planning in the Cambridgeshire Fenlands explored the trade-offs between farming, the natural environment,



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Climate and sustainability

Vedantha Kumar is Climate Manager at the Children's Investment Fund Foundation. His work focuses on three areas of climate change policy: legal tools and strategies, the Amazon in Brazil, and carbon markets. Here, he explains how the CSaP Fellowship led to an evolution in his thinking on climate policy.



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further details

When I began my Policy Fellowship, I worked within the Department for Business, Energy and Industrial Strategy (BEIS) as Head of Transport and Industry, building international coalitions to decarbonise transport in preparation for COP26. Later, I transitioned to working at the Children's Investment Fund Foundation (CIFF), a philanthropic organisation that funds NGOs around the world, focusing on climate action.

The value of the Fellowship is speaking to people who work completely outside my policy area and who are able to offer insights and perspectives that I wouldn't otherwise have considered. For example, Professor Lucy Delap – Associate Professor in History at Cambridge – provided insights into historical tactics and

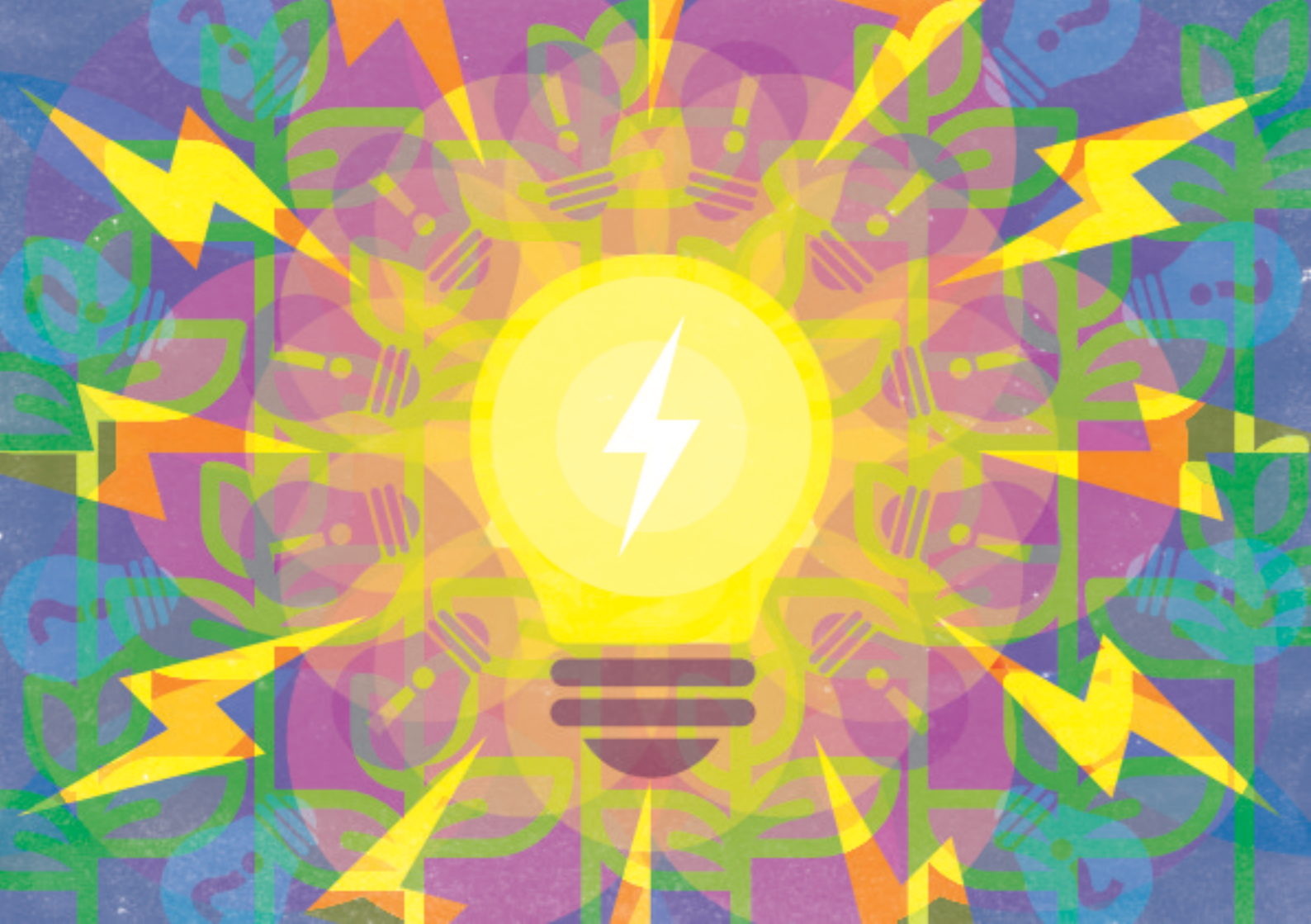
techniques used by feminists in campaigns and social movements. This knowledge was relevant to my work on legal strategies and campaigns for climate action.

The Fellowship has led to an evolution in my thinking in significant ways, demonstrating the value of diversifying perspectives when shaping decision making in the realm of climate policy.

In my previous role at BEIS, my engagement with Cambridge academics was particularly influential in shaping strategies for the COP26 summit. Since transitioning to CIFF, my meetings with researchers have also helped to develop our strategy in Brazil and on deforestation.



“What's brilliant is having access to such a broad range of academics. It enabled me to broaden my horizons and thereby deepen my understanding of complex climate issues.”



Innovation, productivity and economic growth

CSaP's workshops and panel discussions introduced the work being done by researchers to help policy makers tackle innovation, productivity and economic challenges.

An interdisciplinary approach to grand challenges in innovation

A session at our annual conference in June looked at the role of science, technology and the social sciences in confronting grand challenges in innovation. Talks highlighted the importance of a multidisciplinary approach and a focus on long-term commitments in addressing these challenges, as well as ensuring cross-government support.

Early adoption of innovation

In partnership with Innovate UK, CSaP organised a Policy Workshop to discuss actions that could drive forward rapid diffusion of innovation and adoption of new technologies in the public sector and public services to improve efficiency and productivity.

Applying systems thinking to policy making

CSaP delivered a series of policy workshops on how to apply systems thinking to policy making, which included discussions on conflict resolution, systems change and sustaining innovation.

Digital poverty and inequality in the UK

In partnership with the British Academy, a seminar on digital poverty emphasised the importance of equality and access to technology, and how tackling digital poverty will require a collective effort from central and local government, the private sector and local communities.

“One of the most undervalued benefits of meeting academics is that it enables you to get the policy question right.”

Dan Shah
*Director of Investment Strategy and Systems Insight,
UK Research and Innovation*



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Innovation, productivity and economic growth

Professor Dame Diane Coyle is Bennett Professor of Public Policy at the University of Cambridge and a member of CSaP's Advisory Council. A highly valued member of the expert community engaging with CSaP Fellows, here Diane discusses her work and the mutual benefits that emerge from that engagement.



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One of the distinctive things about the Bennett Institute is that it embraces an interdisciplinary approach to research, and sees close engagement with policy making as an inherent part of its work.

Across the breadth of the Institute's research, we are always seeking real policy impact.

For example, my work on cost-benefit analysis led to a revision of the UK Treasury 'Green Book'. The Bennett Institute's research also informs policy design at an international level: e.g. our recommendations about natural capital measurement contributed to the BidenHarris Administration announcement that the US would measure natural capital for the first time.

Since its foundation, the Bennett Institute has had a close relationship with CSaP.

The Institute's research is policy-relevant, and this perspective is informed by talking directly to policy makers. CSaP provides a valuable service by facilitating contact between the Institute's

researchers and Policy Fellows, and it also supports the dissemination of our research through its network.

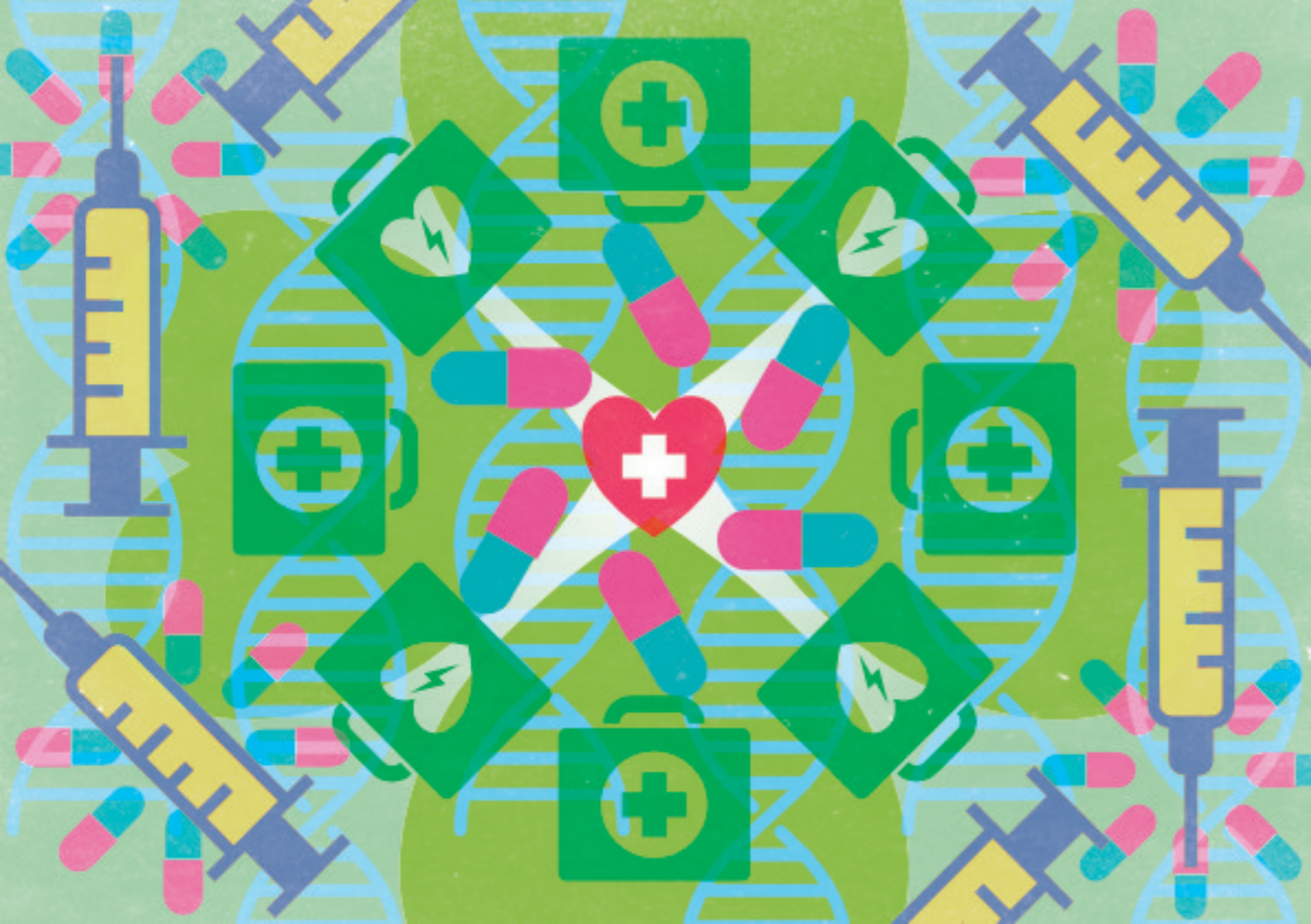
CSaP provides contacts and access to people we may need to reach but do not know.

CSaP has invested over many years in building trusted relationships, and this environment of trust is an incredible asset that builds a reputation which has passed down the cohorts in Whitehall. There are not many universities that have managed to create that trusted environment.

In addition, participation in roundtable discussions with policy makers through CSaP's Policy Workshop initiative has informed my understanding about why it is so hard to get strategic policy decisions made in the UK. These are important forums where policy makers are able to speak more freely, and this kind of direct line helps inform our research.



"It is the granularity of the information you get that informs my research, and the particular insights gained from those one-on-one encounters with CSaP Policy Fellows."



Health and emerging technologies

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How are new technologies and academic collaboration helping the NHS to improve healthcare treatments and achieve a net-zero healthcare system?

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Artificial Intelligence systems and bioelectronic medicine in brain health

A roundtable discussion in March introduced research being carried out by Professor Zoe Kourtzi – Professor of Experimental Psychology at the University of Cambridge – using AI and machine-learning tools to detect dementia at a very early stage.

Also researchers from the Engineering Department at Cambridge gave a talk at a CSaP workshop on their work using implantable microscale bioelectrical devices with the potential to dramatically improve treatment of conditions such as spinal injury, epilepsy, Parkinson's, and brain cancer.

Achieving Net Zero in the NHS

Developing and implementing a successful net zero strategy in the NHS will rely on collaboration

with academics and industry experts. The Cambridge Zero Policy Forum hosted a visit by Dr Nick Watts, Chief Sustainability Officer for NHS England, to discuss the successes so far and the future challenges involved in meeting sustainability targets in healthcare.

Regulation of stem-cell-based embryo models

We worked with the Cambridge Academy of Therapeutic Sciences, Cambridge Reproduction Strategic Research Initiative, and the Centre for Trophoblast Research to organise a workshop on the challenges of the UK's current legal and regulatory landscape for stem-cell-based embryo models, focusing on potential ways forward which could benefit patients and progress scientific research.



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Health and emerging technologies

Charlotte Bright is Deputy Director for International Reciprocal Healthcare in the Global Health Group at the Department of Health and Social Care (DHSC). Here she describes how the CSaP Fellowship gave her the opportunity to expand her policy toolkit and build a broader network of like-minded policy thinkers.



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When an email was circulated around the DHSC promoting the opportunity to become a CSaP Policy Fellow, it immediately sparked my interest. I looked on the website and saw the vast array of outstanding policy makers that made up the CSaP alumni, and could see the potential to tap into a fantastic policy community.

I was somewhat apprehensive when I first turned up in Cambridge to an intensive programme of meetings with some of the most eminent experts in my field.

I shouldn't have been. All the academics I spoke to were welcoming, constructive and reflective, whilst not holding back from debate. Everyone was keen to learn about each other's expertise and identify those nuggets of cross-over which sparked new thoughts and avenues to explore.

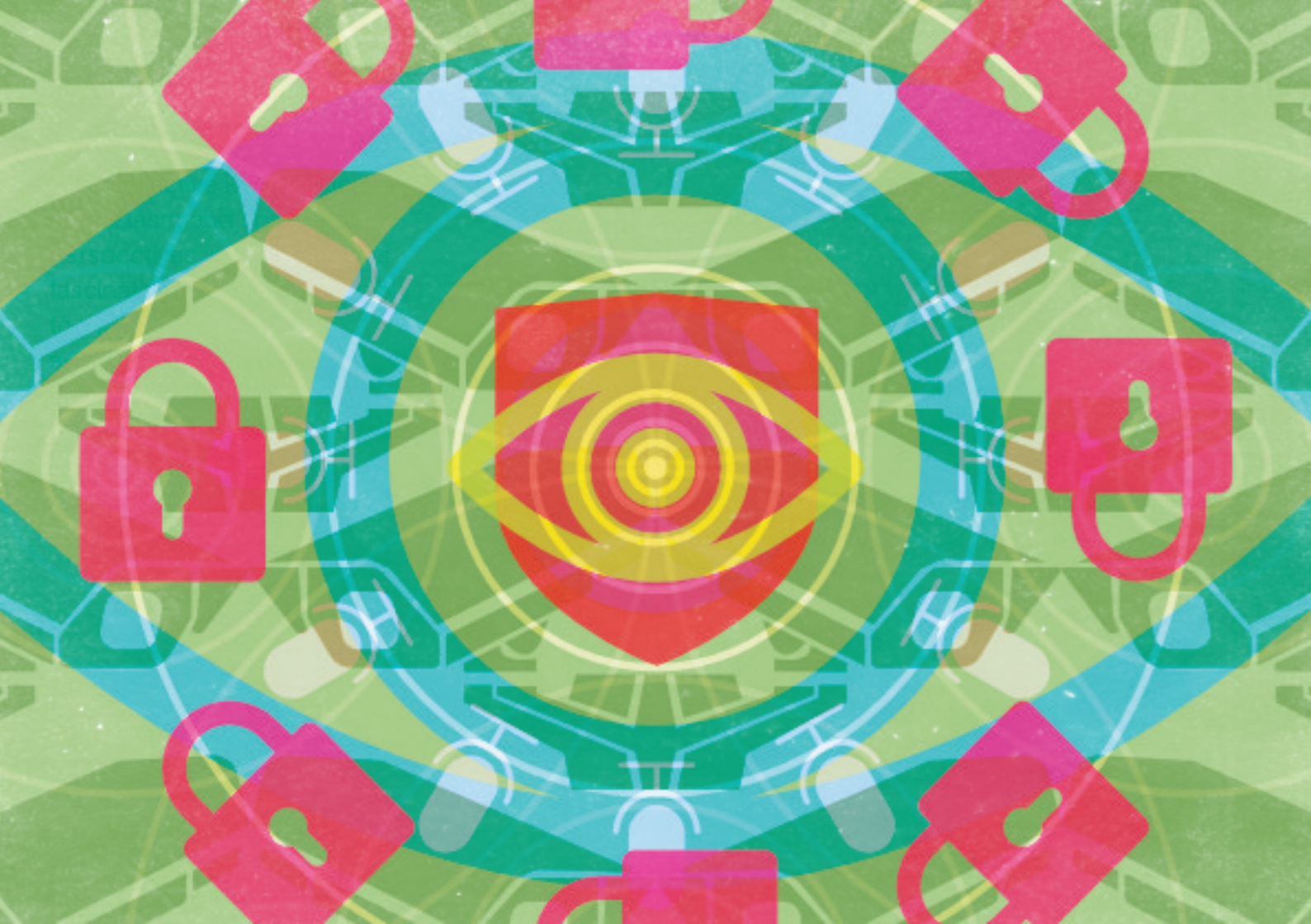
Importantly, the Fellowship has not been solely about intellectual debate, but also about active application.

I have gained huge benefit from the regular CSaP seminars, which draw Policy Fellows together with a range of academics and international policy makers. These have offered a forum to engage in some of the most pressing policy debates, hear contrasting perspectives and consider how broader trends apply to my current work. For example, I went to a recent seminar at the Royal Society on digital poverty, and was able to take some thoughts directly back to my team and engage them in thinking about how this would play out in our policy area. In addition, through one connection I am now arranging to visit a charity to hear first-hand about how international healthcare policy is impacting people day-to-day.

I am not sure if my team love or hate it when I return from Cambridge with my new 'long list' of strategic projects to explore, but I am certainly reinvigorated and buoyed up with enthusiasm!



"Taking a short break from the day-to-day and being able to immerse myself in the programme has resulted in me getting excited all over again by the opportunities we, as policy makers, have for generating change and improving outcomes for people through our work."



Defence and national security

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Tracking incidents of both domestic and international terrorism is becoming increasingly vital. How is science and technology helping to shape and enhance the work of the counter-terrorism professional community?

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In 2022, the Science and Technology Division of Counter Terrorism Policing (CTP) launched the University Innovation Concept, supported by the Home Office's Accelerated Capability Environment (ACE). The purpose was to forge new links with UK universities to drive innovation and creativity when it comes to solving operational challenges.

A series of workshops organised by CSaP brought together CTP representatives with experts from across a number of academic institutions. A workshop on bioterrorism

focussed on how CTP and academia could best exchange knowledge and share information – for example, through digital platforms, secondments and policy fellowships.

Further workshops looked at how to achieve better risk management to anticipate terrorist attacks and who will perpetrate them; and the opportunities and challenges for counter terrorism presented by 5G technology.

“The roundtables were highly regarded amongst the practitioners who participated, and the summary reports generated a great deal of interest and discussion across CTPHQ and our partners.”

Liam Cahill
*Innovation Lead, Counter
Terrorism Research Lab*



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Defence and national security

Mohib Rahman is Deputy Director for Economic Security at the Ministry of Defence (MOD). Here he describes how he has sought to promote a culture of engagement within his department by sharing experiences and insights from his CSaP Fellowship.

CSaP's unique Policy Fellowship has given me the opportunity to engage in trusted conversations that transcend conventional boundaries. When I first began the programme, I was working in the Department for International Trade and later moved to the MOD where I am responsible for developing how defence responds to evolving economic security threats, in line with the broader national security objectives.

Exposure to diverse viewpoints, facilitated through CSaP's networks, one-to-one meetings, and events, has helped me transcend the boundaries of my department and expand my understanding of complex issues. While trade policy benefits from a well-established body of literature and frameworks, economic security is a nascent field. Engaging with academics and experts in this domain has proven both challenging and intellectually stimulating due to the dearth of pre-existing paradigms.

Meeting Dr Julian Huppert, Director of the Intellectual Forum at Jesus College, was an eye-opening experience. Julian's openness and our subsequent interactions have highlighted the transformative power of engaging in meaningful conversations. Julian's idea of "automaticity" in deterrence strategies is, I think, really important and has featured in my discussion with colleagues in Whitehall.

Spending time away from the office through visits to Cambridge allows for a departure from the usual distractions and obligations, facilitating a focussed environment where ideas can be explored more deeply. I firmly believe that engaging with experts offers substantial benefits for shaping policy thinking and encouraging curiosity among civil servants.

To any potential Policy Fellows considering applying, do it! It will benefit not only your current policy making, but your entire career.



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"It's the two-way conversation that's important. I'm not merely reading an article; the relationship, which is born of trust, a face-to-face interaction, and the confidence of two institutions coming together, is just priceless."

Policy Fellowships

The CSaP Policy Fellowship is a two-year bespoke programme for senior policy professionals. In the first year, Policy Fellows spend up to five days across two visits to Cambridge, undertaking a tailored programme of 1:1 meetings with academic experts across a range of disciplines relevant to the Fellow's responsibilities and interests.



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Throughout 2022-23, we continued to receive applications to the Policy Fellowship from across the range of government departments, devolved governments, and public bodies. We organised visits for 90 Policy Fellows – comprising a total of 969 one-to-one meetings – on questions as varied as organised crime in prisons, policy trade-offs in achieving net zero, and measures to evaluate international science diplomacy.

Continuing Fellowships

The most active of the Policy Fellowship alumni community are invited to join the Continuing Fellowship for further one-to-one meetings and additional bespoke events. During the year, we organised two events for Continuing Fellows – the first on mental well-being in the workplace with Professor Gordon Harold (Education Faculty, University of Cambridge), and the second on mission-led innovation with Professor Mark Girolami (Chief Scientist, Alan Turing Institute) and Professor Jenny Gibson (Chief Scientist, Nesta).

CAPE and the CSaP Affiliate Network

CAPE is a Research England-funded collaboration between UCL, CSaP and the Universities of Manchester, Nottingham and Northumbria with policy partners. CAPE was funded to pool experience among the partners; to experiment with new approaches to engagement between research and policy; and to share learning with the wider University sector.

This year, CSaP offered programmes of meetings (with academics at CAPE partner institutions and beyond) to 48 CAPE Policy Fellows. We also continued to work with Affiliate universities including Bath, Bristol, Durham and Southampton to organise further Policy Fellow meetings.

**Since the
Policy Fellowship
launched in 2011,
we have organised
over 13,000 meetings
between more than
500 policy professionals
and 1800 researchers
in our network**

The Policy Leaders Fellowship caters for the needs of Permanent Secretaries and Directors General in Whitehall, and their equivalents in devolved governments, as well as Chief Executives in local government and national charities.

Fellows are recruited for two-year terms, and meet three times a year in Cambridge for one-to-one meetings and roundtable discussions with relevant academics on a range of topics, which this year included innovation in materials; how government can be more strategic; and how government should respond to advances in AI technology. Current and former Fellows are also invited to evening discussions co-hosted by the Royal Society.

The programme celebrated its tenth anniversary this year with a lecture by Professor Sarah-Jayne Blakemore (Professor of Psychology and Cognitive Neuroscience at the University of Cambridge) on the subject of adolescent brain development – what we know and what it means for policy.



Members of the Policy Leaders Fellowship as at 31 July 2023

- Susan Acland-Hood**
Permanent Secretary,
Department for Education

Simon Baugh
Chief Executive,
Government Communication
Service, Cabinet Office

Jim Breslin
Secretary General,
Department of Further and Higher
Education, Research, Innovation
and Science, Government of
Ireland

Deborah Cadman
Chief Executive,
Birmingham City Council

Alan Clamp
Chief Executive Officer,
Professional Standards Authority
for Health and Social Care

Shona Dunn
Second Permanent Secretary,
Department of Health and Social
Care
- Katie Farrington**
Director General,
Disability, Health and Pensions,
Department for Work and Pensions

Tamara Finkelstein
Permanent Secretary,
Defra, and Civil Service Head of
Policy Profession

Catherine Frances
Director General,
Local Government Strategy and
Analysis, Department for Levelling
Up, Housing and Communities

Bernadette Kelly
Permanent Secretary,
Department for Transport

Julia Kinniburgh
Director General, Skills,
Department for Education

Lawrence Lee
Second Permanent Secretary,
Ministry of Defence

Cat Little
Second Permanent Secretary,
HM Treasury
- Scott McPherson**
Director General,
Strategy, Policy & Programmes,
UK Health Security Agency

Alison Pritchard
Deputy National Statistician &
Director General, Data Capability,
Office for National Statistics

Ben Rimmington
Director General, Net Zero
Buildings & Industry, Department
for Energy Security and Net Zero

Chloe Squires
Director General,
Homeland Security, Home Office

Abi Tierney
Director General,
HM Passport Office and UK Visas
and Immigration, Home Office

Alex van Someren
Chief Scientific Adviser for National
Security

Lindsey Whyte
Director General, International
Finance, HM Treasury



The Policy Leaders Fellowship is chaired by Professor Dame Sally Davies, Master of Trinity College, Cambridge.

Policy Leaders Fellowship

Cat Little is Second Permanent Secretary in HM Treasury. Here she describes the benefits of CSaP's Policy Leaders Fellowship and the importance of being exposed to different thinking, new ideas, and diverse experiences.



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My role in the Treasury includes being responsible for public services policy, which is aimed at designing and reforming the state to achieve better outcomes and the better use of public money. My job is to make sure that our ambitions in how we respond to international and domestic crises are possible within a very tight budgeting constraint. This means locating the holy grail that lies in the distinction between the very important and the important. There is nothing that government does that is not important, so this is a fundamental challenge and privilege of my role.

CSaP allows you to take a day or two out of Whitehall and just completely un-constrain your thinking, placing you in an academic world that is entirely about the art of curiosity and the exploration of ideas.

The more I have engaged with CSaP, the more I have realised that I typically operate within a very tight bubble. What I have found most exciting, stimulating, and important about my Fellowship is

that I have been able to break out of that bubble. This has exposed me to different thinking, new ideas, and much more diversity.

Throughout my Fellowship I have had a wide-ranging set of discussions, and every single one has made me think differently or has told me something new.

I especially valued the day I spent in Cambridge testing ideas on productivity in the health service, which is the largest non-Annually Managed Expenditure front-line public service budget that we work with, and I am deeply interested in how you scale its efficiency and productivity. These discussions have had a tangible, direct impact on how we are thinking about a whole range of policy areas.

CSaP provides a platform for mutual learning, and I would like to think that many of the academics I have met have taken something back into their work too.

“The Policy Leaders Fellowship has made me a better policy official in many different ways, particularly by reframing how we develop policy through different methodologies.”



Engagement

"Academic expertise is important not because it tells me what policy to recommend, but rather what is theoretically possible – and in practice, possible to do if you have the right kinds of conditions, the right kinds of access to data, and the right kinds of analytical capability to use it."

Simon Strickland
National Security Secretariat,
Cabinet Office



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CSaP's Policy Workshops provide a forum to debate and re-evaluate issues that are of direct relevance to public policy. The workshops bring together policy professionals, researchers and other relevant experts from government, industry, civil society, and academia.

Policy Workshops

This year we delivered 15 Policy Workshops on topics ranging from biological programmable machines – a workshop organised for the Defence Science and Technology Laboratory – to healthy life expectancy, which was organised in partnership with the East of England Population Health Research Hub.

Thematic clusters

Following a series of discussions with our Policy Fellows to identify specific policy questions and challenges that CSaP could help address, July saw the launch of the CSaP Policy Fellows Climate and Sustainability Cluster, in partnership with the Natural History Museum. A special

interest group on national security is planned for 2023-24.

Bridging the gap between policy makers and researchers

Professor Dame Ottoline Leyser (Chief Executive, UKRI) and Sir Chris Wormald (Permanent Secretary, DHSC) gave talks at our annual reception on improving the use of evidence in policy making. The talks highlighted the importance of evidence culture and a "mutual and nurturing relationship" between researchers and policy makers, as well as the need for a "new focus on connectivity" in order to close the gap between policy makers and researchers.



Science, evidence and public policy – the role of research in policy making

Our annual conference in June was attended by 190 participants and included topics on economic growth, the energy transition, and lessons learnt from the Covid pandemic. Feedback from attendees suggested their main interests were to understand more about academic-policy engagement; to access expertise and gain new insights on the topics presented; and to network.

Research and Analysis

In recent years policy makers have had to respond to major new challenges, leading to increased demand for input from universities. Work carried out by the CSaP research team is being used to help improve the ways in which policy makers engage with academia to support evidence-informed policy making.

CSaP researchers have analysed data on the types of questions that policy makers ask academics, and carried out interviews to understand how and why the questions were devised.

The research team has developed an algorithm to automate the process of classifying the questions within a taxonomy. This will be used to build a web-based tool, which will help to analyse trends in the themes that policy makers seek advice on.

Two papers have been published from this work, and three further publications are currently under review. The success of the foundational research



on questions has been followed up through two roundtables with the Government Office for Science, and two further invited talks supporting policy-science engagement with the Department for Work and Pensions.

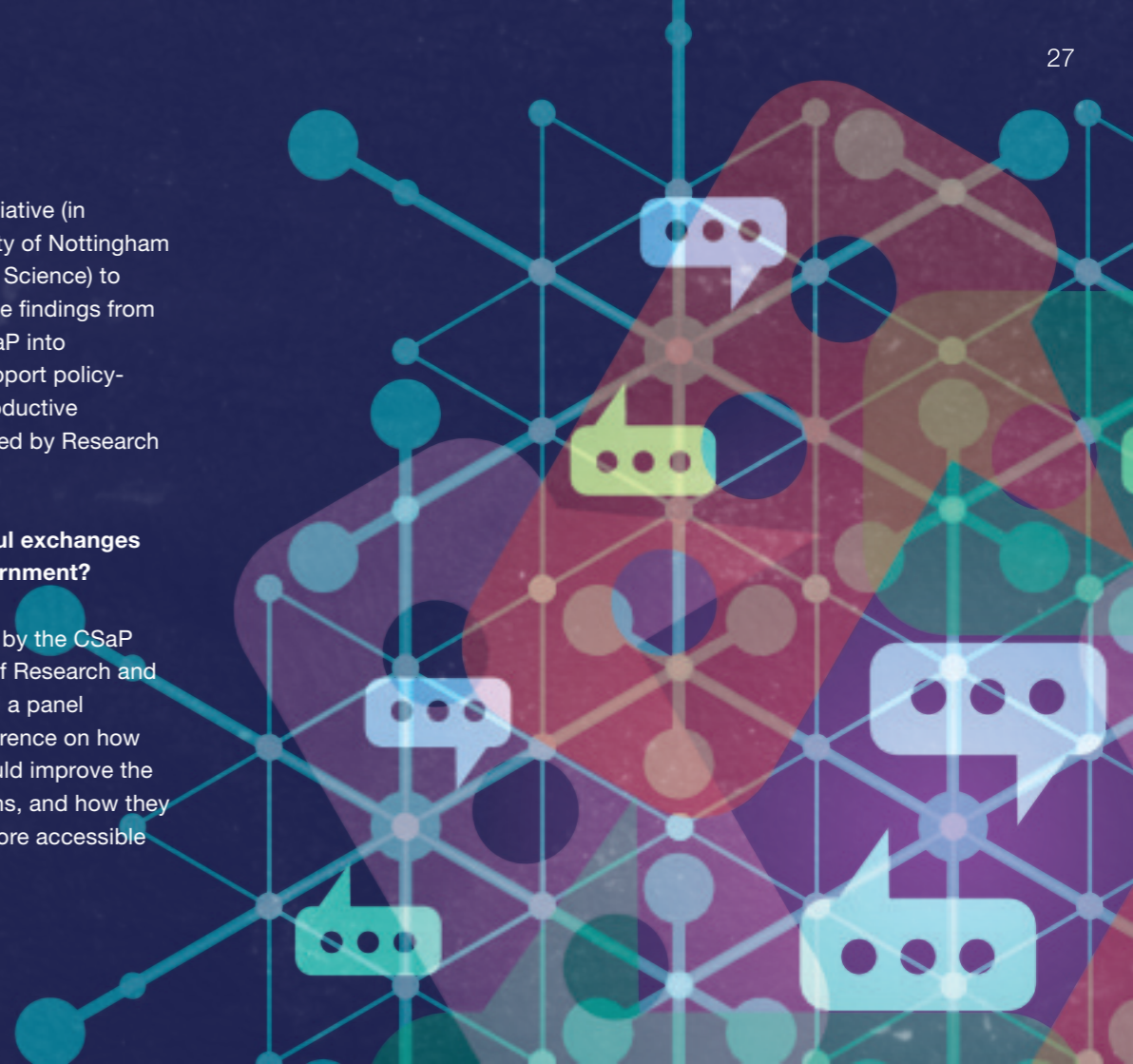


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In addition, there is now an initiative (in collaboration with the University of Nottingham and the Government Office for Science) to consider ways of translating the findings from the research conducted at CSaP into recommendations that can support policy-science exchanges and co-productive activities. This work is supported by Research England (CAPE) funding.

How do you foster meaningful exchanges between academia and government?

Based on the work carried out by the CSaP research team, CSaP's Head of Research and Analysis – Magda Osman – led a panel discussion at our annual conference on how government and academia could improve the way they frame policy questions, and how they position research to make it more accessible to one another.



Professional Development

“There was an interesting conversation on Net Zero that will inform some of the questions I take to my future role, and a really engaging session on existential risk – an area that fascinates me.”

Attendee at workshop for the Science and Engineering Fast Stream



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CSaP's Professional Development activities provide opportunities for early- and mid-career researchers and civil servants to hear from policy professionals and academic experts on how scientific evidence has the potential to inform policy decisions.

Professional Development Workshops

Our workshops highlight the value of building links between evidence, expertise and policy making, and aim to share and inspire good practice for evidence-informed policy making. This year we have organised in-person workshops for BBSRC and EPSRC postdoctoral researchers, the ESRC and NERC Doctoral Training Partnerships, and the Government Science and Engineering Fast Stream.

Training

In collaboration with Cambridge Advanced Online, and supported by analysis carried out by the CSaP research team, a new course on

Evidence Analysis and Decision Making in Policy has been designed for policy professionals across government, the private sector and NGOs.

Internships

Early-career researchers take up three-month policy internships at CSaP to gain experience of working at the intersection of science and policy. This year we hosted six interns: two from the Technical University Munich; two from Cambridge; one from the University of Essex; and one from the University of Southampton.



Professional Development

Karan Bali is a PhD Student in the Department of Chemical Engineering and Biotechnology at the University of Cambridge. Here he reflects on his policy internship at CSaP.

I applied for a policy internship at CSaP because I wanted to see how my PhD in Biotechnology, which is mainly lab-focused, could be relevant to public policy and translated into real-world situations.

During my internship, I was involved in many projects, one of which included analysing data on questions policy makers ask academic researchers. One of the highlights for me was taking part in workshops on different subject matters such as bioterrorism and climate change. I was lucky enough to witness first-hand the bilateral exchange of knowledge between policy professionals working in government and high-profile academics.

CSaP also helped me to learn about different subjects such as 5G, clean tech and artificial intelligence. It was almost like going back to undergraduate education where each workshop provided a valuable educational experience on a particular subject.

CSaP is a relatively small but very dynamic organisation. All of the team were so welcoming, supportive and friendly, and I felt that my work was valued and of real benefit.

I strongly recommend the internship at CSaP, especially for PhD students that have an interest in policy making and have been in the lab for years. It is a great chance to see how academia benefits society through influencing policy decisions, and how your research impacts in the wider world.



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“Both personally and professionally, the internship opportunity at CSaP has been a genuinely life-changing experience.”

Management Committee
Members as at 31 July 2023

CSaP’s Management Committee was established by the University of Cambridge’s General Board in 2015 to oversee CSaP’s strategy and activities; approve annual financial reports and budgets; and report on CSaP to the University’s Research Policy Committee.

CSaP Advisory Council
Members as at 31 July 2023

CSaP’s Advisory Council meets twice a year to advise on CSaP’s strategy and activities.

Professor John Dennis
(Chair) Professor of Chemical Reaction Engineering; Head of School of Technology, University of Cambridge

Professor Sarah-Jayne Blakemore
Professor of Psychology and Cognitive Neuroscience, University of Cambridge

Sir Richard Heaton (Chair)
Warden, Robinson College, Cambridge

Stephen Aldridge
Director for Analysis and Data, DLUHC

Professor Dame Diane Coyle
Bennett Professor of Public Policy, University of Cambridge

Professor Anne Ferguson-Smith
Pro-Vice-Chancellor for Research and International Partnerships, University of Cambridge

Tamara Finkelstein
Permanent Secretary, Defra

Professor Gishan Dissanaïke
Interim Dean, Cambridge Judge Business School; Adam Smith Professor of Corporate Governance

Dr Robert Doubleday (Secretary)
Executive Director, CSaP

Professor Sheila Jasanoff
Pforzheimer Professor of Science and Technology Studies, Harvard Kennedy School

Professor Neil Lawrence
DeepMind Professor of Machine Learning, University of Cambridge

Baroness Sally Morgan
Master, Fitzwilliam College, Cambridge

Lord James O’Shaughnessy
House of Lords

Professor Sharon Peacock
Professor of Public Health and Microbiology, University of Cambridge

Professor David Runciman
Professor of Politics, University of Cambridge

Professor Bhaskar Vira
Professor of Political Economy; Head of the Department of Geography, University of Cambridge

Dr Wolfgang Rohe
Executive Director, Mercator Foundation

Jonathan Slater
Former Permanent Secretary, Department for Education

Alex van Someren
Chief Scientific Adviser for National Security

Professor Dame Sarah Whatmore
Professor of Environment and Public Policy, University of Oxford

UK PUBLIC SECTOR – WHITEHALL

Cabinet Office

Amanda Dahl, *Deputy Director, Digital Service Platforms, Government Digital Service*

Rosalind Goodfellow, *Deputy Director, Policy, Geospatial Commission*

Joe Young, *Senior Policy Advisor and Team Leader, International Economic Policy Team*

Department for Business and Trade

Francesca Gauntlett, *Head of Research, Evidence and Dissemination, Office for Product Safety and Standards*

Fergus Harradence, *Deputy Director, Infrastructure, Construction & Rail*

Tony Thomas, *Deputy Director, Product Safety Policy*

Department for Culture, Media and Sport

Sara Allen, *Deputy Director, Civil Society Strategy and Analysis*

Isabelle De Pauw, *Head of Data Rights*

Department for Education

Richard Banks, *Deputy Director, Policy Profession*

Mark Wilson, *Transforming Policymaking Lead, Policy Profession Unit*

Department for Energy Security and Net Zero

Henry Booth, *Head of Strategic Security and Operations, International Energy Unit, DESNZ-FCDO*

Henry Green, *Head of Net Zero Delivery and Systems*

Rhian Rees-Owen, *International Climate Science Lead – IPCC*

Anna Workman, *Head of Carbon Leakage*

Department for Environment, Food and Rural Affairs

Emily Cattell & Elizabeth Hurley, *Co-leads, Analysis and Insight Unit (Jobshare)*

Dr Tracie Evans, *Head of Natural Science Strategy, Environmental Land Management Team*

Rachel Fisher, *Deputy Director, Land Use Policy*

Tom George, *Head of Food Security: Domestic Production and Trade Team*

Simon James, *Deputy Director, Joint Air Quality Unit*

Dr Ben Woden, *Senior Scientific Officer, Environmental Land Management*

Department of Health and Social Care

Charlotte Bright, *Deputy Director, International Reciprocal Healthcare, Global Health Group*

Liz Ketch, *Director, Early Years, Children & Families*

Emma Pacey, *Policy Lead for Inclusion Health, Office for Health Improvement and Disparities*

David Whineray, *Director, Covid-19 Programme*

Department for International Trade

Stephanie Ashmore, *Director, Trade and Investment, Taiwan*

Luke Jessop, *Deputy Director, Procurement and Intellectual Property Rights, Trade Negotiations Group*

Cindy Kim, *Head of Trade, Strategy*

Matthew Li, *Engagement Manager, UK-US Free Trade Agreement Negotiations Team*

Mohib Rahman, *Deputy Director, North America, China & Hong Kong, and Asia Pacific*

Department for Levelling Up, Housing and Communities

Adele Maher, *Head of Planning Transformation*

Anita Shah, *Deputy Director, Enforcement Strategy, Safer Greener Buildings*

Camilla Sheldon, *Deputy Director, Built Environment, Regulatory Reform, Legislation and Regulators*

Department for Science, Innovation and Technology

S.G., *Head of Research Security Policy*

Dr Rebecca Jones, *Head of Cancer, Ageing and Digital Pathology, Office for Life Sciences (DSIT/DHSC)*

Dr Isabel Webb, *Head of Technology Strategy*

Foreign, Commonwealth & Development Office

Judith Herbertson, *Head of Girls’ Education*

Ronit Prawer, *Director, Eastern USA, Science and Innovation Network*

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“CSaP has already demonstrated its value to public policy. The additional support from the University of Cambridge will bring CSaP’s unique approach to a much larger network with even greater responsiveness, quality and efficiency. The timing for this push is helpful given the tremendous appetite for policy innovation. I’ve seen the impact of CSaP’s work at close quarters over many years – I encourage academics and policy makers to engage for the good of research, policy and society.”

Professor Dame Angela McLean
Government Chief Scientific Adviser

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