

Academia and Government

CSaP Annual Conference 2017

Sir Chris Wormald

Permanent Secretary, Department of Health

Head, UK Policy Profession

We are going to cover...

1. Department of Health
2. Policy Profession, Government, & Academia
3. How can we do better?

But First...

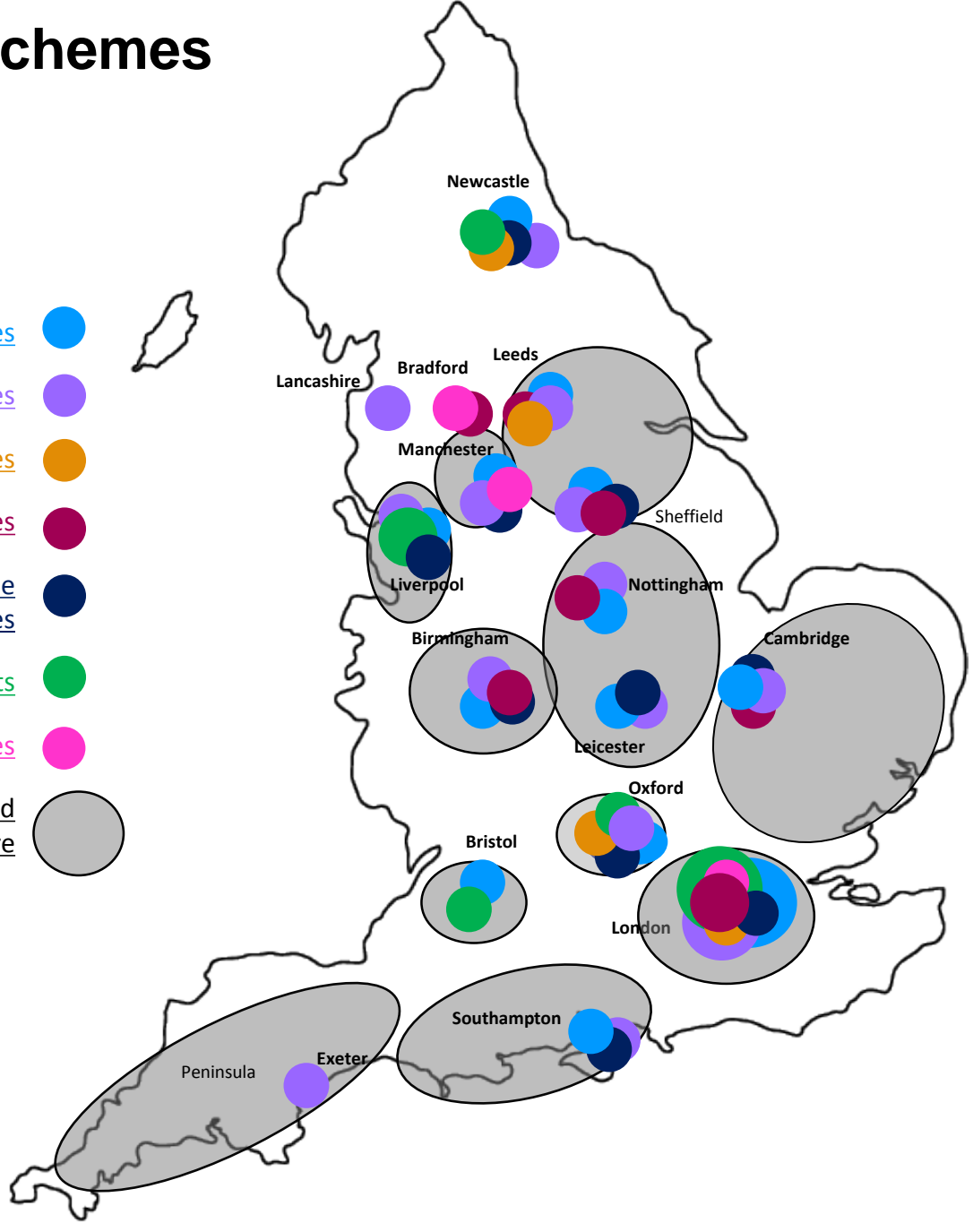
- What is the problem?
- Best Universities and research in the world
- Best Civil Service in the world?
- Some great work
- Why is the interaction not better?
- “How do I know more?”
- “What can I decide based on what I know now?”

National Institute for Health Research

- DH established the National Institute for Health Research in 2006
- Over £1 billion per annum
- **70% of NIHR funding goes directly to the NHS front-line** and supports doctors, nurses, and other healthcare staff
- **Over 5,500 trainees are supported by NIHR health research training awards** or based within the NIHR's infrastructure in the NHS each year.
- In 2015/16, leveraged an additional **£1 billion** in external funding for research from public, charity and industry research funders.
- In 2015/16, the NIHR research infrastructure (centres and facilities in the NHS) **collaborated with 1,252 small to medium sized enterprises.**

NIHR Infrastructure Schemes

- [NIHR Biomedical Research Centres](#) ●
- [NIHR-supported Clinical Research Facilities](#) ●
- [NIHR Diagnostic Evidence Co-operatives](#) ●
- [NIHR Healthcare Technology Co-operatives](#) ●
- [NIHR/CR-UK Experimental Cancer Medicine Centres](#) ●
- [NIHR Health Protection Research Units](#) ●
- [NIHR Patient Safety Translational Research Centres](#) ●
- [NIHR Collaborations for Leadership in Applied Health Research and Care](#) ●



What makes it work?

- Time
- Practitioner-researchers
- Leadership
- Structures
- Cultures

1. Department of Health
2. Policy Profession, Government, & Academia
3. How can we do better?

Policy Profession

- Each department/agency in Government has an internal Head of Policy Profession appointed by the departmental Permanent Secretary
- There are currently **24 departmental members** of the Policy Profession Board
- Currently, there are around **17,000 members** of the Profession, registered with Civil Service Learning; but numbers of officials working on policy in some way are considerably greater than this
- The Policy Profession maintains close links with other **Professions and Functions**, e.g., Analytical and Advisory Professions such as Economists and Legal Advisers

Policy

OPEN

Open

PROFESSIONAL

Professional

Policy profession looking outwards not in

Policy making skills

CONSISTENT

Consistent

Systems that ensure quality

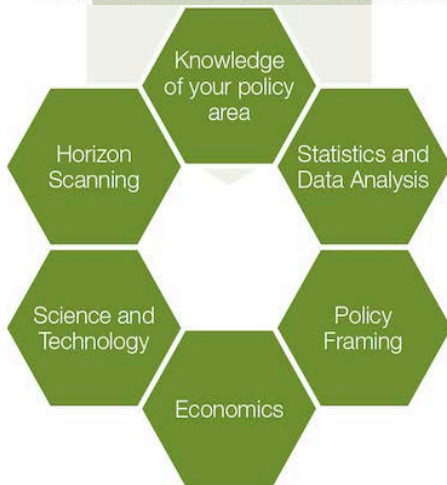
Evidence

Politics

Delivery



Level 1 Assessment – Knowledge



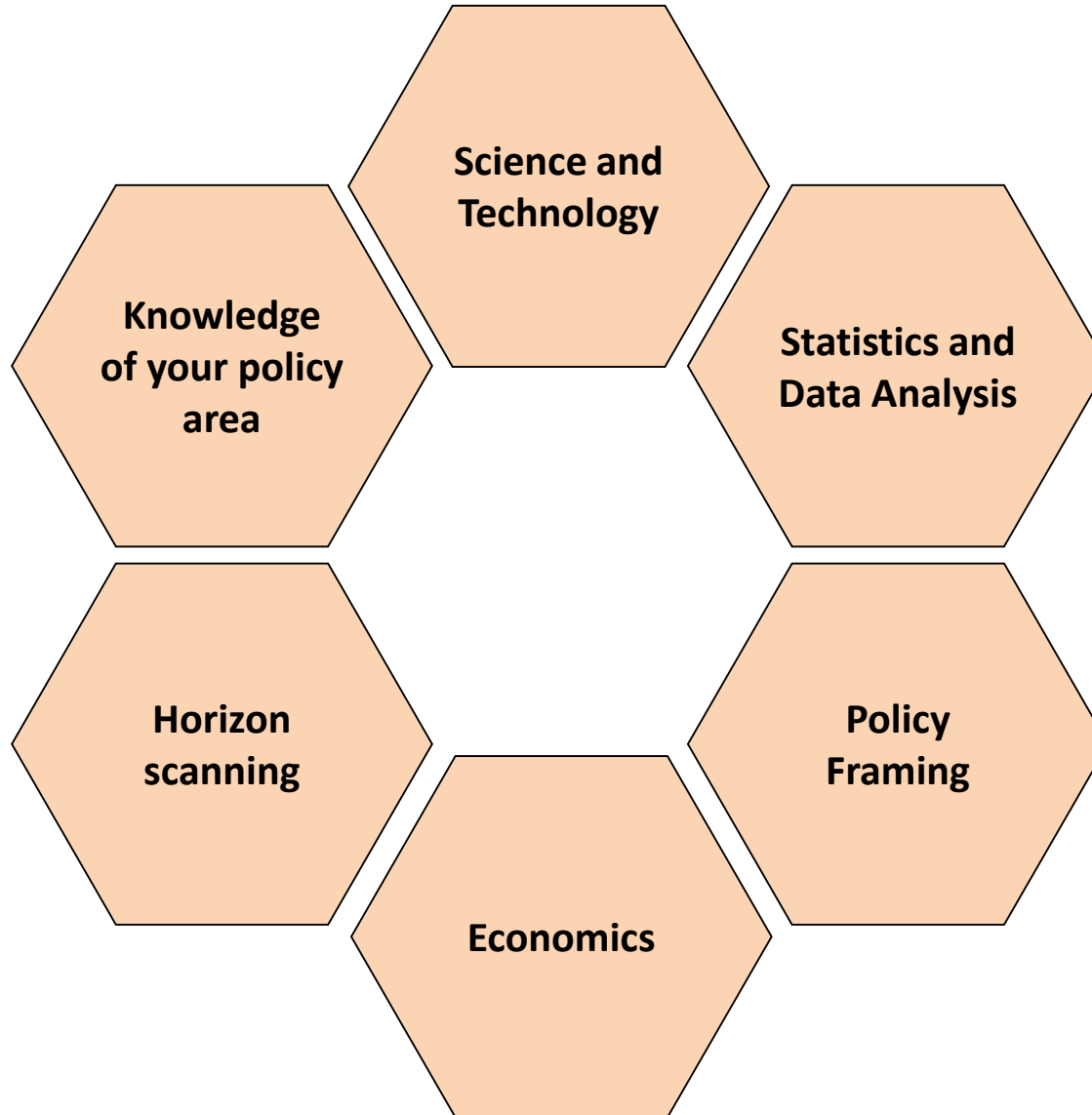
Level 2 Assessment – Applying Skills



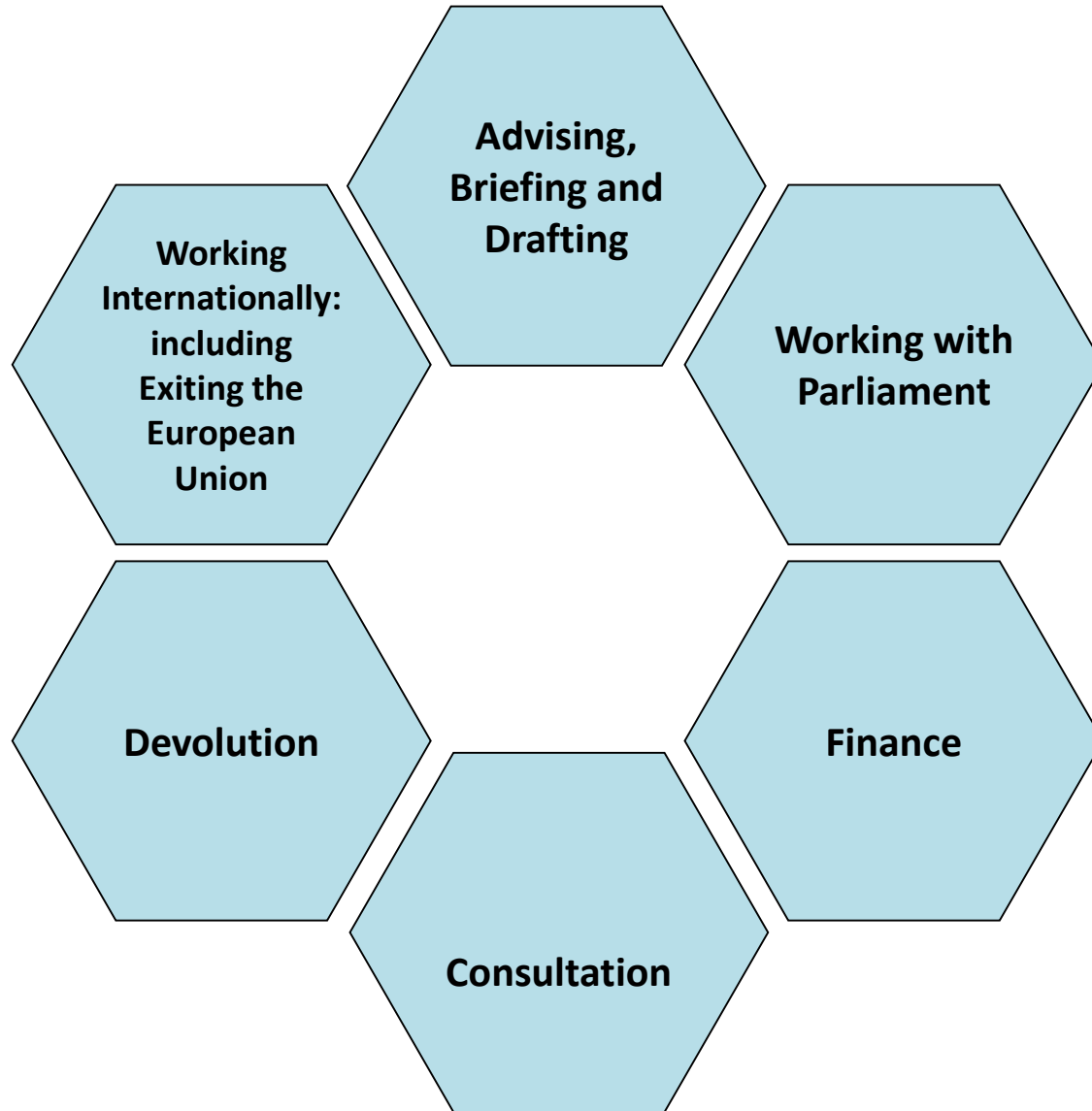
Level 3 Assessment – Leading the way



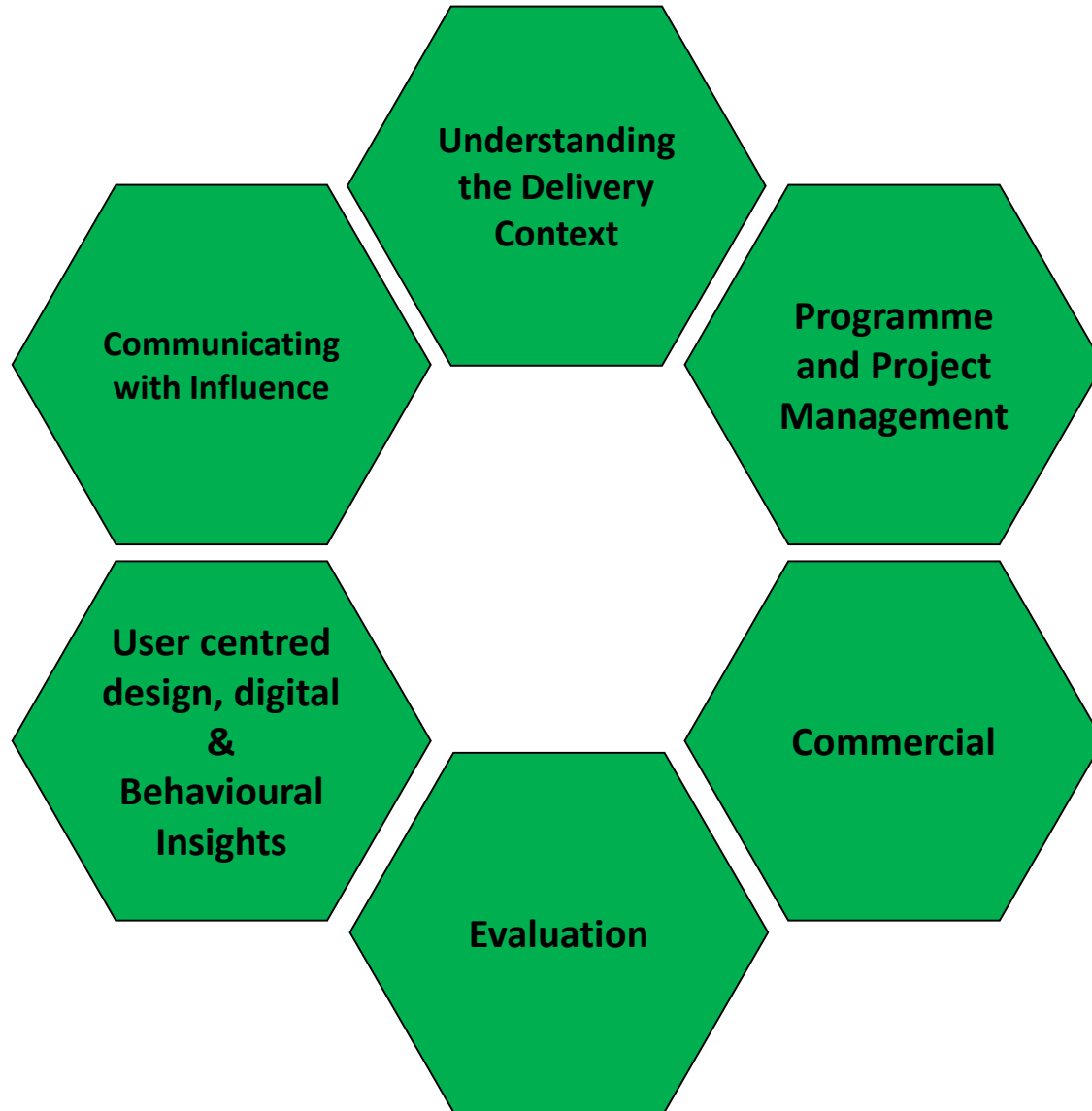
EVIDENCE



**POLITICS AND
DEMOCRACY**



DELIVERY

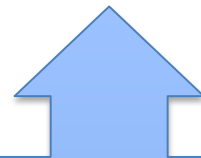


Policy Profession in Partnership:

Policy Profession




Civil Service Learning



CSaP | centre for science and policy

 UNIVERSITY OF CAMBRIDGE

 HISTORY & POLICY

 KING'S College LONDON

 THE LONDON SCHOOL OF ECONOMICS AND POLITICAL SCIENCE

 UNIVERSITY OF BATH

 BLAVATNIK SCHOOL OF GOVERNMENT

Executive Master of Public Policy



CIVIL SERVICE QUARTERLY

Issue 13
Jan 2017

FEATURE
PUBLIC SERVICES AND
THE NEW AGE OF DATA

GROWING A GOVERNMENT
DATA SCIENCE COMMUNITY

Subscribe for free here:
quarterly.blog.gov.uk
#CSQuarterly



- Currently in its **fourth** year of publication
- **14** editions
- **2,500** people receive the printed publication
- Over **500k** page views of the publication on GOV UK

What Works Centers

There are seven WW Centres:

- National Institute for Health and Care Excellence (NICE, founded in 1999)
- Education Endowment Foundation (EEF)
- College of Policing
- Early Intervention Foundation (EIF)
- What Works Centre for Local Economic Growth
- Centre for Ageing Better
- What Works Centre for Wellbeing

1. Department of Health
2. Policy Profession, Government, & Academia
3. **How can we do better?**

Render unto Caesar that which is Caesar's...

- If you want to influence policy with science, start with a respect for politicians and their role
- And remember Caesar will be surrounded by economists and may well be one herself. Economics is the language of policy



How can we do better?

- Formal vs Informal
- Speed vs Depth
- Who you know vs Who is best
- Back to school
- Science vs Social Science
- Structure vs Mind-set